WHITEHEAD DECLARATION EXHIBIT H

December 3, 2019 Marc Johnson

	Page 1
UNITED STATES DISTRICT	COURT
WESTERN DISTRICT OF WAS	HINGTON
AT TACOMA	
UGOCHUKWU GOODLUCK NWAUZOR,)
FERNANDO AGUIRRE-URBINA,)
individually and on behalf of all)
those similarly situated,)
Plaintiffs,)
VS.) No. 17-cv-05769-RJB
THE GEO GROUP, INC., a Florida)
corporation,)
Defendant.)
Videotaped	
Deposition Upon Oral Examination of	
MARC A. JOHNSON	I
2:05 p.m.	
Tuesday, December 3,	2019
1019 Regents Blvd., Su	ite 204
Fircrest, Washing	ton
REPORTED BY: Keri A. Aspelund, RPR	2, CCR No. 2661

Page 15 MS. MELL: Object to the form. 1 2 Α. Yes. 3 Now, some of the personnel may be different, but O. in terms of the structure, is that more or less the way 4 5 that things are today? 6 Α. Yes. All right, who's housed at the Northwest Ο. 8 Detention Center? 9 MS. MELL: Object to the form. 10 Α. Detainees that have been taken into Immigration and Customs Enforcement custody. 11 12 Are the folks there in any sort of criminal **O**. 13 detention? 14 MS. MELL: Object to the form of the question. 15 Not to my knowledge. **A**. 16 0. To your knowledge, are they there as punishment? MS. MELL: Object to the form of the question. 17 18 **A**. No. 19 Q. Have you or any of your coworkers talked about this lawsuit? 20 21 Α. Yes. Tell me about some of those conversations. 22 Q. We talked about that, you know, there is a 23 Α. 24 I've seen some updates in the news and stuff. 25 It's been very brief, nothing -- nothing major.

Page 20 1 O. In what way? 2 MS. MELL: Object to the form of the question. 3 If -- it would -- it would get done regardless Α. 4 if the detainees did it or not. It's not a mandatory 5 thing. 6 O. But certainly the work they do helps out? MS. MELL: Object to the form of the question. 8 Α. Yes. 9 Now, as a detention officer, do you believe that **O**. 10 part of your job is directing the work and providing training and supervision of the detainee workers in the 11 12 Voluntary Work Program? 13 MS. MELL: Object to the form. 14 Yes, it's a collateral job. **A**. 15 When you say collateral, what do you mean? Q. 16 As a detention officer, we're doing multiple **A**. 17 things at once, you know. The main focus is safety and 18 security, but a part of that is, you know, making sure that 19 order is maintained and cleanliness is maintained in the 20 units and other areas wherever you're assigned, so yes. All right. Well, let's take a look at 21 Q. 22 Exhibit-313. Now, at the top there, this appears to be an excerpt from GEO's Policy and Procedure Manual. This is 23 24 the Chapter: Detainee Services and Program, Title: 25 Voluntary Work Program.

Page 27 1 giving them guidance. 2 Now, do the detainee workers in the recreation Ο. 3 yard have discretion to deviate from the rules, 4 regulations, or guidance, however you want to characterize 5 it, that you're -- you're giving to them? I mean, they can -- they can deviate if they 6 7 want. 8 But there are potentially consequences though if 9 they deviate; is that right? 10 Α. Yes. 11 Anything else as it relates to your direction O. 12 and supervision of detainee workers in the recreation yard? 13 Α. No. 14 And now living area and evening workers, I don't **O**. 15 know if we should tackle those separately or together, but 16 can you tell me what you've done to direct or supervise 17 detainee workers with respect to living area and evening 18 workers? 19 So as a lieutenant for the living area, it's **A**. been mostly indirect, just making sure that the units are 20 21 clean and sanitary. Since laundry is listed under living area, we do indirectly assist the laundry, similar to the 22 kitchen, you know, with movements or investigations for 23 24 theft or -- and other types of misconduct. 25 And then with regards to the evening workers,

Page 28 the facility janitorial, it's just kind of overseeing, you 1 2 know, if they're -- the general cleanliness of whatever 3 they're working on, and also like if there's waxing details 4 or stripping the floors. 5 As an officer, I've been directly involved with 6 the living areas, or supervising the cleaning of the 7 workers in the living areas, you know, cleaning up after 8 meals, the servers, going to pick up the meals, and 9 distributing the meals, cleaning up after meals, cleaning 10 up in general. 11 Again, there's a worker job description sheet 12 that explains kind of, you know, different stuff happens at 13 different times during the day, day cleaners, evening 14 cleaners, graveyard cleaners, or night cleaners. For 15 example, they clean the showers at the end of the day when 16 the showers are all done being used. 17 And then as a -- as an officer supervising the 18 evening workers, just being, you know, posted to observe, 19 make sure they're okay, there's no security violations, and 20 also assist them with any supplies they may need or tools. 21 Q. So this sounds like more hands-on supervision and direction on your part? 22 23 **A**. As an officer, yes. 24 And is that one of the main distinctions between 0. 25 being a shift supervisor and an officer?

```
Page 29
                With regards to cleaning, I mean, it just
 1
           A.
 2
     depends on if I'm assigned that task.
 3
                As a shift supervisor, you're in charge -- or a
 4
     lieutenant, you're in charge of the whole building. So,
 5
     you know, periodically I'll check in, but I can't focus my
 6
     whole time on that one thing. And then having -- as an
 7
     officer, you know, I've been assigned to a detail, hey,
     we're doing this detail, so that was my -- my -- one of my
 8
 9
     main focuses.
10
                As the pod officer, same thing, you know, I'm --
11
     I'm in charge of the security and the safety of everyone,
12
     but it's that collateral duty to make sure we get the
13
     meals, everyone gets a meal, we clean up after the meals.
14
                Tell me about the details that you've been
           O.
15
     assigned with respect to the Voluntary Work Program.
16
           A.
                Like it's mainly just there's a trash pickup at
17
     night -- I've primarily worked graveyard shift for my ten
18
     years. I did work swing shift, but for the most part, I've
19
     been on graveyard.
20
                On graveyard they do a trash pickup at night.
21
     The units place the trash in trash bags outside the unit,
22
     and then detainees go around and pick it up and collect it
23
     by the loading dock. So we've supervised the movement.
24
      Sometimes they have to take an elevator, which you have to
25
     ride escorted.
```

```
Page 30
                And then we -- we do -- they wax the floors,
1
 2
     they'll sweep and mop the floor, and then they'll also wax
 3
     or strip, you know, remove the previous floor shine and
 4
     apply new floor shine or wax, whatever you call it.
 5
                The floor waxing, buffing, shining, stripping, I
           0.
 6
     mean, does that primarily occur at night?
7
           A.
                Yeah.
 8
           Q.
                And the workers, the detainee workers that do
9
     that work, do they have previous experience with the
     buffing, stripping, waxing the floors?
10
11
           A .
                Some have told me that they to.
12
                Is that something then that GEO trains those
           O.
13
     workers on if they don't have prior experience?
14
           A.
                Yes.
15
                And of course GEO's providing the equipment to
           0.
16
     do that work?
17
           A.
                Yes.
18
                And the cleaning materials and solutions that
           0.
19
     they'll need to also carry out that work?
20
                Mm-hm. Yes.
           A.
21
           Q.
                And are you directing them in terms of where in
     the facility to do the buffing, stripping, waxing, shining?
22
23
           A .
                Yes.
24
                MS. MELL: Counsel, could I interrupt for a
25
     minute? I'm getting a notification about arrangements for
```

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Page 32 Well, have you directed or supervised detainee 1 0. 2 workers as they paint in the facility? 3 **A**. Yes. 4 Q. Tell me more about that. 5 Similar to the other job duties, just making **A**. 6 sure they have the equipment, and they're -- they're okay 7 and safe, and following the rules, and painting in the 8 appropriate areas and stuff. 9 Now, this painting, is it touch-up paint, or is **O**. 10 it, you know, painting walls in corridors? 11 It could be both. Sometimes it's just touch up, **A**. 12 and sometimes it's repainting a whole area. 13 Q. Along the gray mile? 14 Correct, or other areas. **A**. 15 In the pods? Q. 16 **A**. Yes. 17 0. Anywhere else? 18 Intake, the booking area. A . 19 So in terms of how long that painting takes, I Q. suppose it can vary depending on how large the job is? 20 21 Α. Yes. Are you able to give me a range for how long the 22 Q. 23 painting might take? 24 I've seen it take two hours to sometimes four 25 hours.

Page 33 Now, with respect to the painting, is GEO 1 O. 2 training the detainee workers on proper painting technique? 3 Yeah, similar to the other jobs. Α. What about the -- the buffing, waxing, and 4 Q. stripping of the floors, how long does that typically take? 5 6 It can take -- again, it varies. It can take 7 two hours to, you know, four or five hours. 8 Q. And it just depends on how much, you know, 9 buffing, waxing, and stripping, you know, how much ground 10 essentially they've got to cover? 11 MS. MELL: Object to the form. 12 Α. Yes. 13 And they, of course, being the detainee workers? Q. 14 Α. Yes. 15 I've also seen it where the detainees, you know, 16 they -- they're motivated to -- to do more, you know, or go longer than one would reasonably expect to complete it. 17 18 And what do you take from that? Q. 19 That they enjoy the work there, they're Α. motivated, and you know, it's kind of self-driven. 20 Do these workers that are self-driven and do a 21 Q. good job, do they make more money? 22 23 **A**. No. 24 Is there an opportunity for them to make more Q. 25 money as, you know, stellar performers?

Page 34 1 **A**. No. 2 And the murals, there are murals along the gray Q. mile? 3 4 Α. Yes. 5 Were those painted by detainee workers? 0. 6 Α. Yes. Was that at GEO's direction? Q. 8 Α. No. 9 Do you know how those murals came to be? O. GEO submitted a request to the detainees to see 10 Α. if anyone wanted to paint the murals, and several detainees 11 12 submitted their interest, and I believe they had to submit artwork submissions showing their skill set. 13 14 Ο. So an interview of sorts? 15 MS. MELL: Object to the form of the question, mischaracterizes the testimony. 16 17 Α. No. 18 All right, so we talked about your role in Q. 19 directing or supervising work with respect to the kitchen, recreation/barber, living area, evening workers, and 20 laundry. 21 Did I get that right? 22 23 Α. Yes. 24 Now, what role, if any, does ICE play in the Q. direction and supervision of workers in those same job 25

Page 37 cleared medically or approved medically. I can't speak to 1 2 how it happens. Well, on either front, whether it be the number 3 O. 4 of kitchen workers or medical clearance, can you point me 5 to a specific policy related to ICE's involvement in the 6 direction and supervision of workers? I don't have it offhand. I believe it's in Α. 8 their PBNDS. 9 Now, this is the Performance-Based National O. 10 Detention Standards? 11 Α. Yes. 12 And it's your understanding, of course, that GEO Q. 13 has to comply with the PBNDS; correct? 14 Α. Yes. 15 And part of that compliance is making sure that 0. 16 GEO and its personnel are supervising and directing 17 immigration detainees consistent with the PBNDS? 18 MS. MELL: Object to the form of the guestion. 19 Α. Yes. 20 All right, so other than your belief that ICE **O**. mandates the number of kitchen workers and has a role in 21 medical clearance, are you aware of any other way in which 22 23 ICE directs and supervises kitchen workers? 24 **A**. No. 25 O. Do you know whether or not there is an ICE

```
Page 38
1
     officer or personnel stationed in the kitchen?
 2
                I don't understand the question.
           A.
 3
                Well, I understand from my deposition of Mr.
           0.
 4
     Delacruz that there are a number of GEO personnel in the
5
     kitchen. My question to you is, do you know whether or not
 6
     there is ICE personnel stationed inside the kitchen?
7
           A.
                Yeah, it's the station part. I mean, I know ICE
8
     visits the kitchen, but I -- I don't believe they're
9
     stationed there.
10
           Q.
                And when you say visits, what do you mean?
11
                There's a Detention Standards Manager Howard.
           A.
12
     He visits the kitchen to ensure compliance with the
13
     Performance-Based National Detention Standards.
14
           Q. Do you know how often Howard makes his rounds in
15
     the kitchen?
16
           A.
                I do not, no.
17
           0.
                And do you know whether or not Howard, in his
18
     role, is it limited to just the kitchen, or is it
19
      facilitywide?
20
                It's the whole facility.
           A.
21
           Q.
                And I'm sorry, Howard's title again was?
                Is the DSM, it's an acronym for detention
22
           A.
23
     standards manager, I believe.
24
                And it's your belief that he is an ICE employee?
           Q.
25
           A.
                Yes.
```

```
Page 39
1
                Okay. How many detention standards managers
           0.
 2
     work or are stationed at the Northwest Detention Center?
 3
           A.
                One.
 4
           Q.
                Big picture, how many ICE personnel are
5
     stationed at the Northwest Detention Center?
 6
                MS. MELL: Object to the form.
           A.
                I don't know.
8
           Q.
                If you had to guess?
9
                MS. MELL: No, don't quess.
10
           Q.
                I'm looking for a ballpark.
11
                Is it more than five?
12
           A.
                I would imagine so, but I don't know for sure.
13
                Well, in your ten years of experience there,
           Q.
14
     both as a detention officer and as a lieutenant, can you
15
     tell me the names of other ICE personnel that have been
16
     stationed at the Northwest Detention Center?
17
           A. Yes.
18
           Q.
                Who?
19
           A.
                Arroyo -- oh, man, on the spot here, let's
20
     see -- Renner, Rukhstruhl, Muirhead. I mean, there's more,
21
     I'm just -- I can't recall offhand.
22
                And where within the facility -- let me back up.
           Q.
23
                The people that you just named, do they have
24
     offices within the facility?
25
           A.
                Yes.
```

```
Page 40
1
           O.
                Are they clustered together, or are they
 2
     sprinkled throughout?
 3
           A.
                They're all together.
 4
           Q.
                Where?
 5
                It's on the second floor of the administration
           A.
 6
     building.
 7
                Is that the only location?
           Q.
8
           A.
                At the Northwest Detention Center, yes.
9
                And the five people total that you mentioned,
           O.
10
     and I understand that you said there may be more, are they
     all currently employed, or are you just thinking about the
11
12
     span of your ten-year career with GEO?
13
                I believe they're currently employed.
           A.
14
                And of the names that you mentioned, I'm sorry,
           O.
15
     was it Howard, is that the first name or last name for the
16
     detention standards manager?
17
           A.
                That's the last name.
18
                All right, so the detention standards manager
           0.
19
     you mentioned is someone that you believe is responsible
20
     for ensuring that GEO's in compliance with the PBNDS. Do
21
     you have any insights or understandings about the roles of
     the other people that you named?
22
23
           A.
                I believe some of them are like deportation
24
     officers or supervisory deportation officers.
25
           O.
                Do you have any other insights into what their
```

```
Page 41
     roles are?
1
 2
           A.
                No.
 3
           0.
                And so it sounds like Detention Standards
 4
     Manager Howard is different than the other four that you
5
     mentioned by name, is that fair to say, in terms of his
 6
     role at the facility?
7
           A. Yes.
8
           Q.
                Okay. And then on Detention Standards Manager
9
     Howard's visits to the kitchen, you believe that he may
10
     offer direction and supervision to the detention -- or to
11
     the detainees?
12
           A.
                No.
13
                Is there anything else that you can think of in
           0.
14
     terms of ICE's involvement with the supervision and
15
     direction of detainee workers in the kitchen?
16
           A.
                No.
                Now, we can do the same thing for the other
17
           O.
18
     categories, recreation/barber, living area, evening
19
     workers, laundry, in terms of ICE's involvement, but before
20
     we do that, my question to you is, would your answer be any
     different than what you've just described to me about ICE's
21
     involvement in the kitchen?
22
23
           A.
                No, it -- it would be the same. DSM Howard's in
24
     charge of, you know, the whole building, so
25
     responsibilities for all the areas, including these, and
```

```
Page 42
     you know, it's overseen by ICE.
 1
 2
                So how often would -- or are ICE personnel in
           Q.
 3
     the pods, for example?
 4
                I believe they come around once a week to do
           A.
     visits with the detainees, and then I'm not sure if the --
 5
 6
     they do what's called a kite pickup. (I think they have to
 7
     do that every day, Monday through Friday.
 8
           Q.
                In that way, would you call ICE's involvement
 9
     more administrative, if they're picking up kites, and
10
     detention visits are related to immigration status; is that
11
     a fair characterization?
12
                MS. MELL: Object to the form of the question,
13
     fairness is not relevant, nor is his opinion.
14
                What was the question?
           A.
15
                Yeah, and I got a little lost in the objection
           O.
16
     too. I do want to hear your opinion. I mean, you've
17
     worked there for ten years, so you're going to know better
18
     than myself and even Counsel about what takes place at the
19
     facility.
20
                My question is whether or not you view ICE's
21
     role and involvement there as more administrative in
22
     nature?
23
                MS. MELL: Object to the form of the question.
24
           A.
                No.
25
           O.
                What would you call it?
```

```
Page 43
                MS. MELL: Again, object to the form.
1
 2
                I mean, they're, you know -- it's -- it's -- ICE
           A.
 3
     (is -- ICE is the client.) They -- they say what goes. (So,
4
     you know, I've seen detainees appeal to ICE to have stuff
5
     changed, and they've done that, or ICE has mandated
6
     changes, you know.
7
                Do you believe though that GEO handles more of
           Q.
8
     the day-to-day hands-on work of the facility?
9
                MS. MELL: Object to the form of the question.
10
           A.
               I mean, yeah.
                And that includes the direction and supervision
11
           Q.
12
     of the detainees and the detainee workers --
13
                MS. MELL: Object --
14
           Q. -- correct?
15
                MS. MELL: Object to the form of the question.
16
           A.
                According to the PBNDS.
17
           O.
                That's GEO's role, to do the hands-on work of
18
     managing the detainees, including the detainee work?
19
                MS. MELL: Object to the form of the question.
20
           A.
                Yes.
21
            Q.
                Now, how is it that detainees are assigned to
     work in the VWP?
22
                I don't under -- the BWP?
23
           Α.
24
                The VWP?
            Q.
25
           Α.
                Oh, sorry, the Voluntary Work Program?
```

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Page 46
1
                 That's GEO personnel; correct?
            O.
 2
            Α.
                Correct.
 3
            Ο.
                Is there a line on this form for ICE to sign off
 4
     on?
 5
           Α.
                No.
 6
           0.
                Let's look at the fourth item there at the top.
7
     It reads, "Unexcused absence, unsatisfactory work
8
     performance, or participation in a serious infraction, e.g.
9
     fighting, is cause for removal from a work assignment."
10
                Did I read that correctly?
11
           A .
               Yes.
12
           O.
               Is that statement true?
13
           A.
                Yes.
14
                Now, who initiates the process for removal from
           Q.
15
     a work assignment, is that ICE or GEO?
16
                It could be either.
           A.
17
           O.
                Tell me about a time that ICE initiated the
18
     removal process.
19
           A.
                I can't think of any offhand.
20
                In your ten years of experience at the Northwest
           O.
21
     Detention Center, you can't think of a single instance in
     which ICE initiated the removal of a detainee worker from a
22
23
     work assignment?
24
                MS. MELL: Object to the form.
25
           A.
                Like I said, I can't recall.
```

```
Page 47
1
           O. Let's look at the sixth item there on
 2
     Exhibit-314, the Volunteer Work Program Agreement. (It
 3
     reads, "Detainees must adhere to all safety regulations and
 4
     to all medical and grooming standards associated with a
5
     work assignment."
 6
                Did I read that correctly?
 7
           A.
                Yes.
8
           Q.
                Does GEO work to ensure that detainee workers
9
     are complying with safety regulations and medical and
10
     grooming requirements?
11
           A. Yes.
12
                That's part of the job of a detention officer;
           O.
13
     correct?
14
                MS. MELL: Object to the form.
15
           A.
                Yes.
16
                 And that eighth item there says "Primary factors
            Ο.
17
      that impact hiring are classification level, attitude,
18
     behavior, and physical ability to perform the job."
19
                 Did I read that correctly?
20
            Α.
                 Yes.
21
            Q.
                 From that sentence, is it safe to assume that
      GEO has some discretion in who to hire?
22
23
                 MS. MELL: Object to the form.
24
                 No.
            Α.
25
            0.
                 How do you interpret that sentence?
```

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Page 48 MS. MELL: Object to the form. 1 2 Well, it lists the -- the certain things, but it 3 says they impact not that they will affect, they just 4 impact it. And do you see a distinction between impact 5 Ο. versus affect? 6 Α. Yes. 8 Q. Tell me, what is that distinction? 9 If it had an effect, I would interpret that to Α. be we could pick and choose who we wanted, whereas this 10 11 just says it will have an impact. 12 From what I understand, the worker -- once you 13 submit a request to be a worker, you go on a waiting list, 14 and GEO can't jump around on the list; it's first in, first 15 out, so to speak. 16 Now, there's a black bar towards the end, and I 0. 17 redacted out someone's name there, but if you look above 18 that black bar, the last sentence of that paragraph, right 19 above it, it reads, "We thank you for your important 20 contribution to maintaining this facility." 21 Did I read that correctly? 22 Α. Yes. 23 0. Do you believe that the detainee workers make an 24 important contribution to maintaining the Northwest 25 Detention Center?

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Page 49
                 MS. MELL: Object to the form of the question.
1
 2
           A.
                 Yes.
 3
                 MR. WHITEHEAD: All right, let's take a break.
 4
                 THE VIDEOGRAPHER: This is the end of media one.
      This deposition will continue on media two. The time is
5
6
      3:13. Going off the record.
7
                      (Recess at 3:13 p.m.)
8
                      (Reconvened at 3:23 p.m.)
9
                 THE VIDEOGRAPHER: Back on the record.
10
      the beginning of media two to the deposition of Marc
11
                The time is approximately 3:23.
      Johnson.
12
                 Do the various work assignments for the detainee
            Ο.
      workers have job descriptions?
13
14
            Α.
                 Yes.
15
                 Let's take a look at Exhibit-315.
            O.
16
                 And you've just been handed Exhibit-315, and
17
      these are various detainee job descriptions.
18
      descriptions are undated, but do these look familiar to
19
      you?
20
            Α.
                 Yes.
                 I'd like to go through each of these and talk
21
            Q.
      about GEO's level of control over the detainee workers in
22
      each of the job descriptions here.
23
24
                 So let's start with the first page; have you
25
      supervised barbers in the barbershop ever?
```

Page 50 1 Α. No. 2 Based on what you know about directing and Q. 3 supervising detainee work at the Northwest Detention 4 Center, would it be your expectation that detainee workers in the barbershop follow the specific work duties outlined 5 6 on the job description? 7 MS. MELL: Object to the form of the question. 8 Α. Yes. 9 Now, do detainee workers have the discretion to **O**. 10 deviate from their specific work duties? 11 MS. MELL: Object to the form. 12 **A**. No. 13 For example, looking at this job description Q. 14 here on the first page of Exhibit-315, it instructs 15 barbers, it says "Towels will not be used." Looks to be 16 the fifth bullet down. 17 Do you see that? 18 **A**. Yes. 19 For example, could a detainee use towels even Q. though the job description says not to? 20 I believe they could try, but the staff would 21 **A**. intervene and not allow it. 22 23 **O**. In that way, staff is supervising the detainee 24 workers to ensure that they're complying with their job 25 duties?

```
Page 51
1
                MS. MELL: Object to the form of the question.
 2
           A.
                Yes.
 3
                And GEO provides the barbers, in this case, with
           O.
 4
     the equipment they need to do their jobs?
 5
           A.
                Yes.
                And there's no expectation that the detainee
 6
           0.
7
     workers, you know, bring their own equipment to the
8
     barbershop; correct?
9
           A.
                No.
10
           Q.
               In fact, they'd be prohibited from doing so?
11
                MS. MELL: Object to the form.
12
           A.
                Correct.
13
                Now, if a barber has preexisting skill as a
           Q.
14
     barber, is there an opportunity for them to make more?
15
           A.
                No.
16
           0.
                Can they earn more money if they do a complex
17
     haircut or hairstyle?
18
           A .
                No.
19
               Are there GEO barbers at the Northwest Detention
           Q.
20
     Center?
21
           Α.
                I don't understand the question.
           Q. Are there -- is there GEO personnel that's
22
23
     responsible for or that also cuts hair at the Northwest
24
     Detention Center?
25
           A.
                No.
```

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Page 52
           O. If the detainees did not work as barbers, who
1
 2
     would cut hair?
 3
                MS. MELL: Object to the form.
 4
           A. I don't know.
 5
               GEO would have to hire someone; is that a safe
            Ο.
 6
     assumption?
7
                MS. MELL: Object to the form of the question.
8
           Α.
                I'm not sure.
9
                Now, let's look at the next page, page 2 of
           O.
10
     Exhibit-315.) This is a job description for barbershop
11
     cleaner. Now, the first bullet there under the specific
12
     work duties instructs detainee workers to spray liberally
13
     the clippers with H42 cleaner.
14
                Do you see that?
15
           A.
                Yes.
16
                Could a detainee worker use a different type of
           0.
17
     cleaner if they wanted to?
18
           A.
                No.
19
                And GEO provides the barbershop cleaners with
           0.
20
     the cleaning materials that they need to do their job;
21
     correct?
22
           A.
               Yes.
23
            Ο.
                Provides them with the training on the safety
24
     regulations that they need to do the job as well?
25
           Α.
                 Yes.
```

```
Page 53
                 MS. MELL: Counsel, I just realized that I don't
1
 2
      see continuing Bate -- Bates numbers on these pages, and I
 3
      thought you represented this was from the discovery.
                 MR. WHITEHEAD: It is. This is from GEO's
 4
5
     production. I'm not quite sure why the Bates numbers did
6
     not print. I believe it's just one of the radio buttons
7
     didn't get checked off when printing this from our document
8
     management system.
9
                 MS. MELL: But it's not -- this isn't the Bates
10
     number down here?
11
                 MR. WHITEHEAD: No, it's not.
12
                 Yeah, I don't know why, if it was just a matter
13
      of it getting cut off, but I will represent for the record
14
      that Exhibit-315 came from GEO's production. And if you'd
15
     like, after the fact I could find the specific Bate
16
     numbers -- Bates numbers that are represented here in the
17
     document.
18
                 MS. MELL: Okay, thank you.
19
                 MR. WHITEHEAD: Of course.
20
                All right, with the barbershop cleaners, could
           O.
21
     they decide on their own that they would like to clean the
     clippers, for example, in the yard or a different part of
22
     the facility outside of the barbershop?
23
24
           A.
                No.
25
           O.
                Could the barbershop cleaners make more money if
```

```
Page 54
     they were efficient or good at their job in cleaning the
1
 2
     barbershop?
 3
           A.
                No.
 4
            Q.
                 Have you ever had a detainee worker ask for a
     raise?
 5
 6
            Α.
                 No.
 7
                 Have you ever sought authorization to pay a
            Ο.
8
     detainee worker more than a dollar a day for their work?
9
            Α.
                 No.
10
           Q.
                With the barbers, could they make more money if
     they cut more heads in the barbershop?
11
12
                MS. MELL: I hope they aren't cutting heads;
13
     more hair of heads -- on heads?
14
           A.
                No.
15
                They couldn't charge per haircut, for example?
           O.
16
           A.
                No, it's a flat rate.
17
           0.
               Of a dollar a day?
18
           A. Correct.
19
                Let's look at page 3 of Exhibit-315. This one
            Q.
      is a job description, job title Medical Cleaning. Here
20
      again, this job description lists specific duties.
21
22
                 Do you see that?
23
            Α.
                 Yes.
24
                And do detainee workers have discretion to mop
           0.
25
     other than the designated areas for medical?
```

```
Page 55
1
           A.
                No.
 2
                Part of their job is to remove trash and replace
            Q.
 3
     with new liners. That's item 6 there. GEO provides those
4
     liners; is that correct?
 5
           Α.
                Yes.
 6
           O.
                And GEO provides the equipment they need to do
7
     the cleaning?
8
           A.
                Yes.
9
           O.
                As well as the cleaning solution?
10
           A.
               Yes.
11
                GEO provides the medical cleaners on proper
           Q.
12
     sanitation and safety as it relates to their job; correct?
13
                MS. MELL: Object to the form of the question.
           A.
14
                Yes.
15
            Ο.
                Now, there's a bottom section there entitled
16
     Termination.
17
                Do you see that?
18
           Α.
                Yes.
19
           Q.
                Do you agree that failure to follow staff
20
     instructions could lead to termination of a detainee
21
     worker?
22
           A.
               Yes.
23
           O.
                Do you agree that failure to follow safety
24
     procedures could lead to termination of a detainee worker?
25
           A.
                Yes.
```

```
Page 56
           O.
                Excessive absenteeism?
1
2
           A.
                Yes.
 3
           O.
                Misconduct and horseplay?
4
           A.
               Yes.
5
           Q.
               Theft?
6
           A.
               Yes.
7
           Q.
                Unsatisfactory work performance?
8
           A. Yes.
9
                Now, in each of those instances, would it be GEO
           O.
10
     that initiates the termination or disciplinary proceedings
11
     against the detainee worker?
12
           A. It depends.
13
           Q.
               What does it depend on?
14
           A. I mean, the reason.
15
           Q. Well, my question drives more at who the actor
     is that would initiate the proceedings; is it GEO or
16
17
     someone else?
18
           A. A majority of the time it would be GEO.
19
           Q. And if not GEO, who?
20
           A. It could be ICE.
21
           Q. And if I remember from earlier, you said that
     you cannot think of a time in which ICE initiated
22
23
     termination or discipline against a Voluntary Work Program
24
     participant; did I get that right?
25
           A.
                Not specifically, no.
```

Page 57 1 **O**. Not specifically. 2 You can't recall specifically you're saying? 3 **A**. Correct. 4 Q. Again, working with Exhibit-315, let's look at 5 page 4. This is a job description for job title General 6 Worker. Now, the specific work duties there, are those consistent with your understanding of what this job 8 entails? 9 Α. Yes. 10 And again, as it relates to those work duties, Q. 11 the detainees -- the -- strike that. 12 As it relates to those specific job duties, it's 13 the case that the detainee workers may not deviate from their specific duties and responsibilities; correct? 14 15 Α. Correct. And here again, GEO provides the equipment they 16 0. 17 need to do their job? 18 Α. Yes. 19 GEO provides the training they need to do their Q. 20 job? 21 Α. Yes. GEO supervises them to ensure that they're 22 Q. complying with GEO's policies and regulations; correct? 23 24 Α. Correct. 25 O. Now, with the general workers, is there an

Page 58 1 opportunity for them to earn more money if they're good 2 workers? 3 Α. No. 4 Q. They get paid regardless of whether or not they have -- the same -- excuse me. 5 6 They get paid the same regardless of whether 7 they have prior experience in the janitorial industry; 8 correct? 9 Α. Yes. 10 Let's look at the bottom here of page 4. Again Ο. 11 we see the Termination heading. 12 Do you agree that failure to follow staff instructions could lead to the termination of general 13 14 workers --15 Α. Yes. 16 MS. MELL: I just object to the omission of CSC 17 in that phrase. We're still dealing with CSC policy it 18 looks like. 19 No, my question was different, you know, my 0. question is exactly what I asked. 20 Failure to follow GEO staff instructions, could 21 that lead to a detainee worker's termination from their job 22 23 assignment? 24 A. Yes. 25 O. And that's true of -- of any detainee worker

```
Page 59
1
     job; correct?
 2
           A.
                 Yes.
 3
            Q.
                 Excessive absenteeism, that could lead to
 4
     termination; correct?
 5
           A.
                Yes.
 6
            0.
                Misconduct and horseplay?
            A.
                Yes.
8
            Q.
                Theft?
9
            A.
                Yes.
10
           Q.
                And unsatisfactory work performance?
11
           A.
                Yes.
12
                 Let's look at the next page, page 5. This one
            Q.
13
      is for Laundry Worker is the title of the job description.
                 Now, the specific work duties here listed, are
14
15
      those consistent with your understanding of what the
16
      laundry worker job entails?
17
            Α.
                 Yes.
18
                 Do the detainee workers, the laundry workers,
            0.
19
      have discretion to deviate from these specific work duties?
20
            Α.
                 No.
21
            Q.
                 And GEO supervises them to ensure that they're
      complying with their work duties?
22
23
            Α.
                 Yes.
24
                 GEO provides them with the training they need to
            Q.
25
      do their job?
```

Page 60 1 Α. Yes. 2 And the equipment they need to do their job? Q. 3 Α. Yes. 4 Q. And the detainee laundry workers have no 5 opportunity to earn more money if they're good at their job 6 or do more work; correct? Α. Correct. 8 Q. To your knowledge, can the detainee workers seek 9 employment outside the Northwest Detention Center? 10 Α. Not while they're being detained by immigration. 11 Can detainee workers earn overtime? O. 12 MS. MELL: Object to the form. 13 Α. No. 14 Ο. Do detainee workers that aren't very good at 15 their job make less money? 16 Α. No. 17 O. How many janitors are employed by GEO right now? 18 Right now, I believe two. **A**. 19 And over your decade with GEO, has it been more 0. 20 or less two janitors that work at the facility? 21 **A**. I believe it's normally three. They have had I think sometimes four. 22 23 O. The janitors, where do they clean? 24 A. Primarily the unsecured areas. 25 O. In other words, they clean the areas that the

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	Page 61
1	detainees don't have access to?
2	(A.) (Yes.)
3	Q. Do the janitors clean any of the secured areas?
4	A. I believe the medical administration offices is
5	the only place on the secured side.
6	Q. And is that because the medical administration
7	office is a secured area?
8	A. Right, it's like restricted. Medical would be
9	considered a secured area as well, but
10	Q. There's heightened restrictions for the admin
11	office?
12	A. Right.
13	Q. How big is the Northwest Detention Center, if
14	you know, in terms of square footage?
15	A. I don't know.
16	Q. It's pretty big though?
17	A. It's a large large building, couple
18	buildings.
19	Q. What is a pod porter?
20	A. A pod porter is like a detainee worker that
21	works in their housing unit, their assigned housing unit.
22	Q. Let's take a look at Exhibit-316, please.
23	You're looking at Exhibit-316. It's titled
24	Northwest Detention Center Pod Porter Job Descriptions.
25	Have you seen this document before?

Page 64 MS. MELL: Object to the form. 1 2 -- I should have said no. Α. 3 Now, looking at the Pod Porter Job Descriptions, 0. 4 on the back of the form here I see a line for the detainee's name as well as the detainee's signature; is 5 6 that right? 7 Α. Yes. 8 Q. And then it references offices -- officer's 9 signature. Who is the officer referenced there? 10 11 Α. The GEO officer. 12 Is there a spot anywhere on this form where ICE O. 13 is expected to sign off? 14 Α. No. 15 Does ICE play any role in where detainees are **Q**. assigned to work? 16 17 **A**. Not that I know of. 18 Let's take a look at Exhibit-309. Q. 19 What are we looking at here at Exhibit-309? 20 This is a daily pod worker list. Α. As you flip through, it's not just the pods, 21 Q. there's references to laundry and kitchen as well. 22 Oh, okay. So yeah, it looks like it's the -- a 23 Α. 24 facility worker list. Now, is this a document or something like this 25 Ο.

```
Page 69
1
                 I'm sorry, repeat the question.
            Α.
 2
                Well, let me try and put it into context.
           Q.
 3
                So looking at Exhibit-308, if you look at the
 4
     top there --
 5
                Mm-hm.
           A.
 6
           0.
               -- that last bullet, it says "By detainee"
7
     signature staff is affirming that the following have been
8
     evaluated and met acceptable standards: the job was
9
     completed, detainee maintained a good attitude, and the
10
     detainee began work on time."
11
                So my question is, is it the detention officer
12
     that decides whether or not a detainee worker may actually
13
     sign this form?
14
           A.
                No.
15
           O.
                Let me try one -- one more time.
16
                If a detainee hasn't performed their work to a
17
     satisfactory fashion, could a detention officer say, No,
18
     you don't get to sign the worker pay sheet today?
19
           A.
                Yes.
20
                Does that happen?
           O.
21
           A.
                Yes.
                Give me an example of a time when that would
22
           Q.
23
     happen or has happened?
24
                If they aren't cleaning the showers good, I --
           A.
25
     you know, not scrubbing correctly, cleaning them, you know,
```

```
Page 70
     or they try and do it too quickly, like two minutes, and
1
 2
     then sign, I want to be done.
 3
                Can you tell me about another time?
           O.
 4
           A.
                If they just, you know, refuse to get up for
5
     their shift or clean.
6
           O.
                They don't get paid?
 7
                They don't get paid, and they could potentially
           A.
8
     lose their job.
9
           O.
                What are IDP sanctions?
10
           A.
               That's a disciplinary hearing.
11
                And IDP, what does that stand for?
           Q.
12
                I believe it stands for Institutional
           A.
13
     Disciplinary Panel.
14
           O.
                Who is on that panel?
15
                And you can give me titles if you don't know
16
     names.
17
           A.
                I believe it's the restricted housing unit
18
     lieutenant and an ICE officer or supervisor, ICE
19
     supervisor.
20
           Q. Anybody else?
21
           Α.
                Just those two people.
22
           Q. What is a UDC hearing?
23
           A. I believe it stands for a Unit Disciplinary
24
     Committee.
               Who is on the Unit Disciplinary Committee?
25
           0.
```

Page 71 Just a -- a sup -- I believe it's any 1 Α. 2 supervisor, sergeant or lieutenant, or it may just be a lieutenant. 3 4 Ο. So what's the difference between IDP and UDC? The UDC is like a lower level infraction, an IDP 5 Α. 6 is for a more serious infraction. Can you give me an example of a more serious Ο. 8 infraction that would go to IDP? 9 So for fighting, two people fighting would go to Α. 10 an IDP, whereas like a simple theft would just be a UDC. 11 What about poor performance in the Voluntary Q. 12 Work Program, would that be UDC or IDP? 13 You don't get written up for a poor performance. 14 Now, the UDC determinations, to your knowledge, 0. 15 do those go to ICE at any point? I don't believe they do. They go in your 16 Α. detainee file. 17 18 And the IDP proceedings, ICE is a part of it? Q. 19 Α. Correct. As a detention officer, do you take attendance 20 **O**. 21 for the detainee workers that are under your -- your charge? 22 23 **A**. Yeah, I would verify when they're supposed to 24 work and did they complete the work satisfactorily. 25 O. And that's -- is that back to the worker pay

```
Page 88
1
                         C-E-R-T-I-F-I-C-A-T-E
 2.
 3
       STATE OF WASHINGTON )
 4
                              SS.
 5
       COUNTY OF THURSTON
 6
                   I, the undersigned Registered Professional
       Reporter and Certified Court Reporter, hereby
       certify that the foregoing deposition upon oral
8
       examination was taken stenographically before me and
       transcribed under my direction;
9
10
                   That the witness was duly sworn by me,
       pursuant to RCW 5.28.010, to testify truthfully; that the
11
       transcript of the deposition is a full, true, and correct
       transcript to the best of my ability; that I am neither
12
       attorney for, nor a relative or employee of, any of the
       parties to the action or any attorney or counsel employed
       by the parties hereto, nor financially interested in its
13
       outcome.
14
15
                   I further certify that in accordance with CR
       30(e), the witness was given the opportunity to examine,
       read, and sign the deposition, within 30 days, upon its
16
       completion and submission, unless waiver of signature was
17
       indicated in the record.
18
                   IN WITNESS WHEREOF, I have hereunto set
       my hand this 10th day of December, 2019.
19
20
21
2.2
23
                 NCRA Registered Professional Reporter
2.4
                 Washington Certified Court Reporter No. 2661
25
```